

Volume 6 Issue 3
Fall 2012

NEWSLETTER OF THE
PACIFIC REGION
CHAPLAIN CORPS



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From the Region Chaplain ...



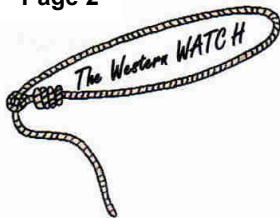
Ch, Lt Col Paul Ward

Leaving the 2012 National Board/Conference in Baltimore was a bittersweet moment. As with all National Board/Conference events, it is a great experience in that there is the opportunity to meet fellow CAP members from all over the nation. The general sessions are informative. The break-out sessions are geared to assist the member in their area of expertise so they can fulfill assigned tasks in an efficient way. The awards ceremony conducted to recognize the accomplishments of the members is inspiring. And of course, the concluding banquet is a wonderful event.

For me, the annual face to face meeting of the Chaplain Corps Advisory Council is the highlight. To be in the same room with the fellow region chaplains and members of the Chaplain Corps Executive Council is definitely an awesome experience. Our Chaplain Corps is blessed with individuals who have great experience, passion and vision. Chaplain, Col J. Delano Ellis - Chief of Chaplains - has surrounded himself with a team of wise and seasoned Chaplains who serve as members of the CCEC and his staff. The session began at 1400, had a working dinner and concluded at 2000. In the open session, items discussed were: the soon release of a new "Flight Time" with 24 lessons; the on-line reporting; and revision of publications. In the closed session, several items were discussed. I shared the general topics with the wing chaplains since the specifics were and are being processed. Such is the nature of vision casting.

The bittersweet feeling experienced is that the 2012 National Board/Conference would be the last which I would have the privilege of representing the Pacific Region. To be able to participate with the fellow Chaplains who comprise the CCEC and CCAC as well as those who serve on the Chief's staff has

(From the Region Chaplain continues on the next page)



(CONT'D From the Region Chaplain...)

been personally and professionally enriching. Seeing what has been discussed either in teleconference calls or around the table during a National Board/Conference is certainly fulfilling and gratifying. I left Baltimore knowing that the future of the CAP Chaplain Corps is in great hands and is moving in the right direction.

In Service Together,

Paul

Ch, Lt Col Paul Ward, CAP
PCR HC

SMILEBOX PRESENTATION OF THE NATIONAL CONFERENCE (copy and paste the link):

http://secure.smilebox.com/ecom/openTheBox?sendevent=4d7a4d784e5455304e44413d0d0a&blogview=true&campaign=blog_playback_link

2013 PCR Chaplain Corps Staff College

DATES: 8-11 April

LOCATION: March Air Reserve Base – Moreno Valley, CA

THEME: Complete-Longsuffering-Encouraging-Maturing

MAJOR EMPHASIS/TRAINING: Psychological and Spiritual First Aid

INSTRUCTOR: Ch, Capt Michael Morison

Psychological First Aid

Psychological First Aid (PFA) is an emerging intervention designed to be used during the immediate response phase of any critical incident or disaster. The primary objectives of PFA are to promote safety, create calm, connect to others, self-efficacy or empowerment, and instill hope during the acute phase in the first hours after a critical incident or disaster. This course will assist the members of the CAP Chaplain Corps by giving them the skills necessary to triage survivors and first responders, providing them with the knowledge and skills necessary to intervene, and to help build resiliency and reduce stress by promoting healthy coping strategies in the acute response environment.

Spiritual First Aid - Unlike social workers, members of the CAP chaplain corps enjoy a divine credibility in a crisis situation. As a result, it is imperative that the members of the CAP chaplain Corps be able to meet and exceed the expectations of victims, families, first responders, and the mental health community. Spiritual first aid seeks to leverage one's spiritual background to help promote resilience and calm in the acute moments after a disaster. In conjunction the course on psychological first aid, spiritual first aid provides the members of the CAP chaplain corps with the ability to assess spiritual vs. psychological post traumatic stress. It will provide the added value, in the acute on site disaster response, of connecting survivors, families, and first responders with the grounding source of their spiritual strength, especially in time of disaster.

Online Registration (deadline – Feb 18, 2013) – fee \$75.00:

<https://events.caphq.gov/OnlineStore/PCRChaplainCorpsStaffCollege.aspx>





INSIGHTS FROM IACE UK 2012

Submitted by Maj Deborah Salter Kawaguchi (WAWG)

This year I was appointed to an amazing “once-in-a-lifetime” opportunity: escorting four cadets in the USAF Auxiliary: CAP’s premiere Cadet Activity, the International Air Cadet Exchange, to the United Kingdom. Besides gifts for my family and friends, what did I bring back? What timeless treasures was I to glean from this privilege the Lord granted me? There are as many perspectives on this IACE UK experience as there were people present, as evident by the two videos created by cadets from our group. Both videos focused on what was important to them, their unique points of view.

My point of view is best summed up by one of my heroes, Winston Churchill; it was thrilling to stand next to his statue in Parliament Square—*“All the great things are simple, and many can be expressed in a single word: freedom, justice, honor, duty, mercy, hope.”* These are the great, simple things I gained from my journey:

4. A New Perspective: I am not only an American citizen, I am part of a global community. I personally know people from all over the world now, and share memories we made together; that changes everything. Throughout our adventures, we ambassadors from 14 nations compared practices, thoughts and traditions, learning anew there are many differences between peoples. But in the end, when I remember looking into their eyes, through those windows of the soul, I saw that we all belong to one race—the human race—and we’ve all been created in the image of God, with the same need for Him. For me, those similarities trump the differences.

3. That said, I am proudly, unwaveringly, and appreciatively, an American. As the host country for our exchange and our greatest ally, I’ve ever had the utmost admiration and affection for Great Britain. But I’ve come home with a new awakening to the incredible legacy of this free republic, of American Ingenuity, and of this melting pot of *“tired, poor, huddled masses”* who yearned so earnestly for freedom, they left everything, to venture to our *“golden door.”*

2. Liberty is the greatest blessing I have—primarily spiritual liberty through the Lord Jesus Christ’s sacrifice, and then freedom through the sacrifice of those who “more than self, their country loved.” The spirit of those who have gone before us was symbolically present as we went to places like the Battle of Britain Memorial, the Runnymede Air Forces Memorial, and the National Memorial Arboretum, where we were made aware of a special 9/11 Memorial.



At the 9/11 Memorial in the National Memorial Arboretum

From left: C/Lt. Col. Jacque Taylor, AZWG;; C/Lt. Col. Ross Kohler, ILWG; Maj. Deborah Salter Kawaguchi, WAWG; C/Maj. Zack Lynch, CAWG; C/Maj. Kendra Lauer, SDWG.

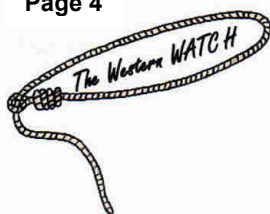
Photo taken by UK Conducting Officer, Squadron Leader (UK equiv Maj) Claire Sarsfield



**Outside the Prime Minister's Residence/Office
10 Downing Street**

1. Gratitude and humility for my heritage—my American Christian heritage through my family’s pilgrimage to these shores, and the heritage of our laws, language, literature and history through our mother country, Great Britain.

My most profound moment was standing in the House of Commons, on the very floor where the British Slave Trade was abolished—due in large part to our brother in Christ, William Wilberforce—as depicted in the outstanding movie, *“Amazing Grace;”* Freedom. Justice. Hope.



PACIFIC REGION, CAP

Col Larry F. Myrick
Commander

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Notice To Readers:

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PCR Chaplain Corps Web-Site
<http://hc.pcr.cap.gov>



Tracy Harris, Chaplain Corps
Administrator

**THANK YOU, TRACY FOR YOUR
FAITHFUL SERVICE!!**

FINAL SALUTE

Ch, Maj Irving Allen (ORWG)

"Blue Skies and Tail Winds"



TRACY HARRIS SAYS "FAREWELL" TO CAP CHAPLAIN CORPS

Sept. 13, 2012 - It is with mixed emotions I write this email and forward it to each of you. For more than 6 years, I have been blessed with the opportunity to work with Civil Air Patrol within the Chaplain Corps. Some of you may be aware that my husband is in the military. He has been given an opportunity to fly as a Navigator with the Hurricane Hunters at Keesler AFB, MS. This opportunity combines two of his favorite things (after God and family, of course)...flying and weather. I am saddened to announce that my employment with Civil Air Patrol will end on Friday, 14 September. However, my husband and I are very excited to see what God has planned for us as we move through the next journey in Mississippi. It has been a blessing and privilege to work with the Chaplain Corps and I take many, many fond memories with me as I leave. I would like to thank each of you for your contributions and dedication to our Chaplain Corps. Your volunteerism does not go unnoticed and is greatly appreciated. I would also like to thank each of you for making my duties at National Headquarters the most pleasurable and fulfilling I have ever experienced. I wish the very best for you and Civil Air Patrol. The Chaplain Corps will always hold a very special place in my heart.

For those of you wishing to remain in contact with me after my departure from National Headquarters, please find me on Facebook (the email address associated with my account is tracyharris234@gmail.com) or email me directly at tracyharris234@gmail.com.

I do not know when the Chaplain Corps Administrator position will be filled at National Headquarters. If you have any questions regarding the Chaplain Corps, please contact Ms. Bobbie Tourville. She can be reached via telephone 1-877-227-9142, ext. 405 or via email at btourville@capnhq.gov.

God bless,

Tracy Harris
Civil Air Patrol National Headquarters
105 South Hansell Street
Maxwell AFB, AL 36112



Chaplain, Lt Col Blair Rorabaugh (AKWG HC) recently had his first book published, ***The Knight Years*** through WestBow Press. ***The Knight Years*** are stories of his experiences in his first pastorate.



Here is a description of the book: *"Pastors see people at their best and worst, but clergy are also human. An idealistic trust of his new congregation creates challenges for the naive pastor. Seeing his calling to be a conquering Knight, he goes forth into the Kingdom for his heavenly King, while the flock feels just fine, don't disturb us. Relax and enjoy the light and heavy sides of ministry from the perspective of a young pastor. What should a pastor not omit in premarital counseling? Why was reconciliation needed at a wedding?"*

*What happens when there is a wolf in the flock? **The Knight Years** is going to bless people. It will bring back memories for old pastors. New pastors will enjoy it, because it gives them something for which to look ahead. Read a story each from **The Knight Years** and pray for your pastor.* " Nancy Tapsfield, Editor.



Ch, Lt Col Blair Rorabaugh

The web link is <http://bookstore.westbowpress.com/Products/Default.aspx?bookId=SKU-000590435>



On Monday evening, September 10th, Squadron 64 (Brackett Field - CAWG) bid farewell to Chaplain Payne. Chaplain, Lt Col Howard Payne began his CAP career with Squadron 64 in 1996. He has seen the squadron go through the changes and



Ch, Lt Col Howard Payne

challenges that all squadrons face and has been a source of stability. He has had the opportunity of mentoring Chaplain, Lt Col Mike McKinney and CDIs 1st Lt Adelle McKinney and former member, Tom Darby. Chaplain Payne has been dealing with some deteriorating health issues and felt it was time to step aside. In the next few months, he and his wife are planning to move to Visalia to be closer to their son and his family.



As he shared in an email to Squadron 64, *"It is amazing how nearly twenty years can go by so fast. It always does when we enjoy God's assignment in life and have fun doing it. As a pilot of 1000 PIC, it was invigorating being up there above the clouds close to God, and chaplain throughout my stay in Sq 64 with many friends and experiences."*

The staff and members of Squadron 64 prepared a farewell event in Chaplain Payne's honor. During the event, a plaque of appreciation was presented to Chaplain Payne for his years of faithful service to Squadron 64.

***"Reputation is what men and women think of us;
character is what God and angels know of us."***

-- Thomas Paine



Ch, Maj Deborah Prosser served as an escort for the Pacific Region/Nevada Wing Drill Team to the 2012 National Cadet Competition. This event was held at Wright Paterson AFB this past June.

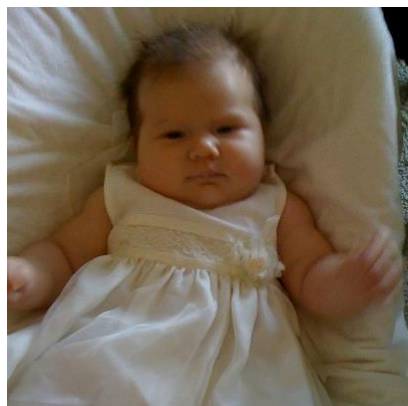
It had been 12 years since NVWG had been to Region Competition and this was their first appearance at a National Cadet Competition. Chaplain Prosser worked with the team hours upon hours fine-tuning

their drill skills and it paid off. The PCR/NVWG Drill Team members participated in the following events: volleyball competition, panel quiz, standard drill, in-ranks inspection, innovative drill and mile run.



Members of the PCR/NVWG Drill Team with Maj Gen Charles Carr (National Commander) and Lt Col Ned Lee (Member of Board of Governors)

Chaplain Prosser writes of her experience: *"It was a tremendous privilege to escort the NVWG/PCR Drill Team to the 2012 National Cadet Competition, June 20-24, 2012! It was a lot of fun traveling from Las Vegas to Ohio. It was an opportunity of a lifetime. As first year competitors, the nervousness was expected and NVWG/PCR overcame those and received the Team Spirit Award!!! This award is the ONLY Award voted on by the other teams and not the judges. Another honor the cadets experienced was to personally meet Maj Gen Carr, Civil Air Patrol's National Commander. And lastly, the team also had the amazing privilege of visiting the National Museum of the United States Air Force!!! The team is hoping to compete again next year!"*



Congratulations are in order. Elizabeth Rachel McKnight was born July 31 at 6:52 am to Eric and Nicole Leigh Fisher McKnight. Nicole serves as a CDI in the Washington Wing. This is the McKnight's fourth child. Elizabeth (8 lb. 12 oz. and 20.5 in.) was born on her sister's (Sarah) 7th birthday. This photo was taken in late September on the occasion of her baptism.



Chaplain, Lt Col William Adam (WAWG HCD) standing next to Peninsula Squadron's new squadron's aircraft, which is a 40 year upgrade from what he first soloed in many years ago.





ENCAMPMENTS - 2012

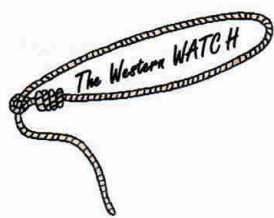


Summer months provide great opportunities for members of the Chaplain Corps to practice the “*ministry of presence*”. From After-Action Reports submitted the PCR Chaplain Corps had wonderful participation in encampments conducted in AKWG (Ch, Capt Jerry Murphy), CAWG (Capt Mike Lynch, CDI – medical staff; Ch, Capt Bob Harris/Ch, Maj Robert Ferguson – Lead Chaplain/Ch, Lt Col Paul Ward); NVWG (Ch, Maj Ralph Camp/Ch, Maj Elizabeth Tattersall – Lead Chaplain).

Here are some “take-aways” from the After-Action Reports for your consideration:

- 1) CDIs, though they do not have same responsibilities as Chaplains, can function as TAC officers or instructors/staff members (depending on specialty tracks) or lead the Character Development session.
- 2) For first-time chaplains there is a large learning curve. Though one may have previous experience as pastors or serving in the military, the encampment experience has a life of its own. Asking questions of both senior and cadet staff members provides one with useful lessons to assist in effective service.
- 3) Having a mentor chaplain is extremely helpful. (On the PCR Chaplain Corps web-site - [//hc.pcr.cap.gov](http://hc.pcr.cap.gov) - under the Resources and Downloads are items relating to encampment).
- 4) When services are provided, people will come. For example: the CAWG encampment had close to 300 cadets and seniors participating. Transportation was provided for 39 individuals to attend Mass at Old Mission in downtown San Luis Obispo; 115 individuals attended the Protestant service conducted on base; and those who did not wish to attend religious services attended the Character Development session. These were all conducted at the same time as to not disrupt the training schedule.
- 5) If the Chaplain is fulfilling another responsibility (i.e. Tac Officer), it creates a conflict and hinders their primary responsibility. Chaplains can drive vans or lend a helping hand in grading tests or assisting in other tasks that does not hinder their interaction with cadets.
- 6) Key to effective service: Be approachable and present.
- 7) Meeting/greeting parents when cadets are being delivered to encampment gives Chaplains an opportunity to assure parents that their child will be in good hands...but also can learn of items that might help in days to come when a cadet needs counseling or assistance.
- 8) The work of the Chaplains kept several cadets from going home because of home sickness and diffused some potential issues as a result of their counseling and their presence.





CHAPLAINS AND THE CIVIL AIR PATROL

Col Timothy F. "Kojack" Hahn, NVWG/CC



Col Timothy Hahn

No, I'm not a Chaplain. It's one of the few things missing from my 101 card. But of all the things that can GO on a 101 card, I deem "MISSION CHAPLAIN" to be one of the most valuable. I'm a Level 1 Incident Commander. I've seen it all from missing persons to weeks long missing aircraft searches to disaster sights that would curl your hair. I'm also a retired Law Enforcement Officer and have seen the value of experienced, related duty Chaplains many times. Officers killed in the line of duty, families torn apart, officer in need of counseling because of what they experienced. It is no surprise to me that I see the same thing in the Civil Air Patrol.

Chaplains, pardon the pun, are a "God Send" in these instances. A plane or vehicle crash involving CAP personnel, members witnessing a critical stress incident, family members of a missing aircraft search with nowhere else to turn..... The work of a Chaplain in these instances is not just valuable, it's critical. Sometimes their being there to talk can pull someone bootstraps up for them.

I see Chaplains announce worship services at conferences and other events, and most of the time they gain some small attendance. I've yet to see one of them complain about that. They put on a presentation that would make you believe they were televised and the room had thousands in it. It's their job to be there, and they take it seriously.

In both Law Enforcement and in the CAP I have had the fortune as a Director of Operations, a Chief of Staff, and now as a Wing Commander to have worked, and continue to work with the finest Chaplains in the business. They are dedicated, hard working, and they are used to me calling them "Padre". I often hear people wonder about just what it is they do however, and I thought it was important that you as Chaplains know how we view what you do.

Several years ago a plane with CAP members on board stalled and spun in. I was part of a CISM team that flew in to support the unit. We didn't have a great deal to do. A CAP Chaplain had been working with them from the time of the crash to our arrival. We followed up and eventually left knowing that the unit was in good hands, and that further CISM was in place.

While working a search for a missing CAP member. I was well in to day 4 of the search. He was not flying a CAP aircraft, but he was still overdue and missing. The search lasted 5 days and we found him deceased in an area he normally did not go flying in. It was one of the earliest cell phone "finds" and led to far more direct coordination between phone companies and what is now the Cap Cell Phone Forensics unit used by multiple agencies every day. The Wing Chaplain came up and just started chatting. It was an easy chat he was famous for and before I realized it I was involved in an in depth discussion about the search and the family. He finally asked how long it had been since I had slept. Bingo! He knew. And he fixed a problem that could have become a major one without telling me to "go to my room". Turns out the family was concerned about the Search Commander and had gone to the Chaplain. Good thing. I probably would have blown anyone else off!

A chance discovery of a Face Book Page entry set off alarms and a Chaplain was called in to talk to a cadet that had mentioned suicide on their FB page. The cadet is fine and in counseling. Would the outcome have been the same without a dedicated professional Chaplain donating that initial time? A CAP Chaplain doing local church work hears of a person shot outside. The Chaplain runs out side and resuscitates an 8 year old girl shot in the chest, saving her life. Something anyone would have done you say? This was a heavy gang occupied area and they don't like people saving the lives of someone they are intent on killing. I'm a retired Cop, former SWAT and all that good stuff. This was heroism at its finest, and obviously without second thought.

A group of cadets were at a local airport and spoke with a family about to leave for a trip. They watched them board and take off, and then watched them crash and burn. We immediately called in a local CAP Chaplain who worked with the cadets and to date, every one of them is just fine.



In September of 2011 a P-51 Mustang went out of control and crashed into the stands at the Reno Air Races. With several dead and many injured, two CAP Chaplains responded to the scene. It turns out that a fair number of CAP members had witnessed the crash and had acted as first responders. In all by the end of the day over 50 CAP members had been involved. The following morning a CISM unit was flown in and worked with the members involved. What we did not know was that one of the chaplains was so directly affected by what he'd seen that he fell ill.

Even with the ORM brief, he had been concentrating so much on the other people that he forgot his own needs. To this day, every time I see him I offer him a bottle of water. He laughs knowing that it's both a private joke and a serious gesture.

Whether you are Baptist, Jewish, Catholic or atheist, I cannot fathom a CAP without a Chaplain Corps. But I will always remember that we must take as much care of them as they do us. I might not make all the worship services. But I make certain they are scheduled, and I always take care of my Padres. Almost every action I've seen taken by Chaplains is above and beyond the call of duty, and yet every one of them tells me it's simply....duty.

From one CAP Member to one CAP Chaplain - ***"Thank you for what you do... please carry on."***



"Hope springs eternal in the human breast ..." so said Alexander Pope the famous English poet in 1734. But that is not always true. Some of us see no hope and ending life by suicide becomes an option. At the California CAP Wing Conference in Ontario in late September, the Wing Chaplain (Major) Richard Nelson introduced "Gatekeeper Training for Suicide Prevention" to the Chaplains and others who were interested.

The basis for this training is the work of Dr. Paul Quinnett, a Clinical Psychologist. Quinnett developed a simple yet powerful process of life saving skills which can be learned by anyone. It is called QPR - Question, Persuade and Refer.

Who is a gatekeeper? Anyone is a gatekeeper who recognizes the crises and warning signs of someone contemplating suicide. Who needs to know QPR? Everyone!

The QPR process teaches the direct and indirect verbal clues, behavioral clues and situational clues which are common to those considering suicide. The process teaches how to question a person, how to persuade someone to get help and how to refer someone for help. Of course, the objective is to help plant seeds of hope that will move one from darkness to light.

For resources, see <http://www.qprinstitute.com/index.html> and download an electronic copy of Dr. Quinnett's book, *Suicide the Forever Decision* at <http://www.qprinstitute.com/forever.html>.

This is a training needed by every Chaplain. I recommend taking the Gatekeeper Course, and make QPR a part of your toolkit.

Perry W. Polk
Ch, Major CAP
Travis Composite Squadron 22
Group 5
California Wing



Ch, Maj Perry Polk



PROFESSIONAL DEVELOPMENT AWARDS



These members of the PCR Chaplain Corps attained the following awards in the Senior Member Professional Development Program. We are proud of their accomplishments.



Level 2 – Benjamin O. Davis

Ch, Capt Perry Polk (CAWG)



Level 3 – Grover Loening

Ch, Maj Marvin Owen (ORWG)



Level 4 – Paul Garber

Maj Deborah Kawaguchi (WAWG)



RECOGNITION/AWARDS



During the recent California Wing Conference the following awards were presented:

Character Development Instructor of the Year – *Maj Michael Hoover*
 Chaplain of the Year – *Ch, Lt Col Charles Ingram*
 Sammy Campos Ministry of Excellence Award – *Ch, Maj Robert Ferguson*
 Bruce Joyner Ministry of Excellence Award – *Capt Michael Lynch*
 Gill Robb Wilson Award – *Ch, Maj Harlan Confer II*



During the recent National Board/Conference, several groups during their sessions presented awards. The Public Affairs Officers conducted a session. Several PAOs were recognized for their outstanding contributions in this area. Maj Deborah Kawaguchi (CDI/WAWG) was a recipient of the Major Howell Balsem CAP Public Affairs Exceptional Achievement Award. More than 90 entries were submitted -- resulting in 11 Balsem awards (first place), 20 Awards of Excellence (second place) and 16 Certificates of Merit (third place).

Ch, Col J. Delano Ellis presented the "Chief's Commendation Award" to members of his staff during the CCAC meeting at National Board. Chaplain Ward received a CCA for his work as the "Special Assistant to the Chief in the area of Publications".



WELCOME ABOARD!!!

Ch, Capt Jerry Murphy – AKWG
Ch, Maj Marvin Owen – ORWG
(transfer from WYWG)



CAP SABBATH/SUNDAY – DECEMBER 1 AND 2



"In 1972, the CAP National Board designated the first Sunday in December as CAP Sunday. Soon after that, the Saturday before was added to the celebration for those whose day of worship is Saturday. The week-end commemorates the fact that CAP was chartered by the U.S. Congress on December 1, 1941. CAP Sunday/Sabbath gives CAP Chaplains an opportunity to acquaint their churches with their ministry as CAP Chaplains. Sometimes units may choose to support their chaplains

by all worshipping in the same place, and in uniform. Other units, encourage members to attend the church or synagogue of their church in uniform. This is an excellent opportunity to take the message of aerospace to non-CAP members. For chaplains, it is also an excellent opening for telling their religious bodies about the importance of moral leadership in CAP." (CAPP221A – Chapter 4, p. 18)

Each member of the Chaplain Corps, chaplain and CDI alike, as well as all CAP members, are encouraged to proudly wear their uniform to the worship service they attend on either 12/1 or 12/2 – be it the service dress, the corporate uniform or the blazer combo.

It is also noteworthy that Gill Robb Wilson, one of the founders of CAP, was an ordained Presbyterian Minister and is even called CAP's first "Chaplain" (CAP News, June 2000).



WREATHS ACROSS AMERICA 2012



The Civil Air Patrol's "Wreaths Across America" program began in 2006 as an offshoot of the Arlington National Cemetery wreath project, which was started in 1992 with the annual placement of wreaths donated by Worcester Wreath Co. The program has mushroomed in a short time. With its patriotic theme and its increasing visibility, "Wreaths Across America" is an ideal program for promotion of CAP and the patriotic values CAP holds dear. On December 8th over 250,000 wreaths will be placed on the gravesites of veterans in over 500 ceremonies across the Nation by CAP members. For more information, contact your local wing headquarters.